

# Strategic Plan

Strategic Goals and Annual Plan

2023-2025

#### <u>St Anne's Catholic School recognizes the Government's National Education and Learning Priorities:</u>

- Learners at the centre
- Barrier-free access
- Quality teaching and leadership
- Future of learning and work
- World class inclusive public education

St Anne's Catholic School will integrate the National Educational Goals and National Education Learning Priorities at Governance and Operational levels by giving them full consideration when planning school developments or school/class programmes. Literacy and numeracy will be recognized as curriculum priorities in years 1-8. Achievement results are analyzed throughout each year to identify students achievement progress and / or students or groups of students at risk. Planning ensures that strategies are employed to improve achievement outcomes.

#### **Charter Undertaking**

The Board has accepted this charter as its undertaking to the Ministry of Education and in accordance with the Private Schools Integration Act (1975) and the Integration Agreement of the school - The school will provide Religious Education.

The school recognises the rights of the proprietor to supervise the maintenance and preservation of the Special Character, and the right of the proprietor to determine from time to time what is necessary to preserve and safeguard the Special Character of the education provided. This Charter will be annually updated in December each year.

#### **Consultation Process**

The BOT will document and maintain an ongoing reporting, self review and community consultation over a 3 year period. Reports from the reviews will form the basis for priorities for school development and improvement. This will involve communication and consultation with caregivers, staff and stakeholders in respect to the Charter, Strategic planning, Annual planning and student achievement.

# What's Shaping Our School

Faith Centred
Inclusive and Supportive School
Culturally responsive
Successful and Confident Tamariki
Sports
Academic
Arts
Updated community voice

Community Wants

Pupils Need

To acknowledge and celebrate our culture
To have high expectations
To give us sports, activities to further enhance our learning
Safe and supportive environment Food, pastoral care, wellbeing
Respect
Know me - To build strong
relationships with me, family/whanau
Faith is strong to us and part of who I
am

To value us

Attendance push
Achievement level increase
Refreshed curriculum - English,
Math, NZ Histories
Te Tiriti o Waitangi
RE Curriculum - Level 1
Achievement disparities
Coaching
Responsive curriculum
Equity Index changes
Home and school partnerships - online learning

Educational Changes

Current Realities Low achievement
PLD - BSLA, DMIC, Writers toolbox
rogrammes - Structured literacy, Quick 60
STREAM has been on hold.

Coaching - Team leaders and student Absences - Monday and Friday, Attendance rate overall

Covid impact - students, data, whānau, community, hauora and wellbeing.

Programme changes - non negotiables.

Curriculum priorities

New staff/teachers/leader - Induction programmes Awareness of cognitive overload - hauora. Collaborative spaces

### St Anne's Catholic School

Vision

Plan on a Page
<u>Learn to Love, Love to Learn</u>, Akona te Aroha, Arohaina te ako

### **Mission**

We encourage our children to achieve their full potential, by providing high quality learning programmes, permeated by the special character of St Anne's Catholic School.

### Strategic Goal

### Strategy

Responsive Curriculum

1.0 Provide our pupils an authentic and responsive curriculum.

School Vision
Accelerate Literacy and Numeracy
ST(RE)AM
NZ Histories

Building Capability
Kahui Ako Goal 2

2.0 We aim to increase impactful teaching practice, based on effective learning strategies and positive relational interactions.

Coaching - Team Leaders, PCT, PGC and Students
Tetramap
Collaborative approaches

Faith Centred
Community
Kahui Ako Goal 3

3.0 To grow an environment where our Gospel Values, charism and cultural identity are lived.

Having Life to the Full RE Curriculum - Level 1 RE Internal Review 2023 Catholic lens in STREAM Hauora - staff and pupils

### Strategic Goal 1: Responsive Curriculum

Provide our pupils an authentic and responsive curriculum.

### Strategy 1.1

Refine our Curriculum

- 1.1.1 Reflect and review our school vision.
- 1.1.2 PLG Team to review ST(RE)AM implementation.
- 1.1.3 Unpack content NZ Histories Curriculum.

### Strategy 1.2

Accelerating literacy and numeracy

- 1.2.1 Provide PLD in Better Start Literacy Approach for teachers in Yrs 0-2 (Reading).
- 1.2.2 Implement Sunshine Decodables in Years 3.
- 1.2.3 Provide PLD in Writers Toolbox and implement in Years 5-8 (Writing)
- 1.2.4 Provide PLD in DMIC, Developing Mathematical Inquiry Community, to all teachers.

### Strategic Goal 2: Building Capability

We aim to increase impactful teaching practice, based on effective learning strategies and positive relational interactions

### Strategy 2.1

Embed coaching and mentoring philosophy

- 2.1.1 Confirm PGC programme and support Team Leaders to embed this with their team.
- 2.1.2 Refine PCT Mentoring programme. Provide support to Mentors on delivering programme. Monitor implementation.
- 2.1.3 AP's to embed coaching conversations with Team Leaders.
- 2.1.4 AP to support Yr 5-8 Team Leaders in implementing student coaching.

### Strategy 2.2

Teachers strengthening communication and collaborative approaches

- 2.2.1 Tetramap develop self awareness of communication and personality strengths. Termly staff PLD exploring how to strengthen communication across teams and school. PLD provided by Tetramap.
- 2.2.2 Collaboration understanding the variety of collaborative approaches to teaching and learning. Implementing into teaching programmes and Team processes. PLD provided by Cognition and Leadership.

### Strategic Goal 3: Faith Centred Community

To grow an environment where our Gospel Values, charism and cultural identity are lived.

### Strategy 3.1

Commitment to Catholic Special Character

- 3.1.1 Having Life to the Full Yr 5-8 staff to complete 'Having Life to the Full' PLD.
- 3.1.2 RE Curriculum PLD for Year 1-2 teachers to implement Level 1 programme.
- 3.1.3 RE in ST(RE)AM embed Catholic Social Teaching that drives our integrated topic.
- 3.1.4 RE Internal Review Continue developing actions from 2022 RE Internal Review
  - Complete 2023 RE Internal Review.

Strategy 3.2
Focus on Hauora for all
(Kahui Ako Goal 3)

3.2.1 Hauora - Re-engagement of our students and staff using Te Whare Mauri Ora as a basis. Develop actions based on student and staff voice.

## **Measurement of Success:**

	2022	2023	2024	2025
Reading at or above the expected curriculum level	76%	80%	80%	85%
Writing at or above the expected curriculum level	73%	75%	80%	85%
Mathematics at or above the expected curriculum leve	l 70%	75%	80%	85%

## **School Achievement Target:**

### **Annual Target: Mathematics**

The 31, Year 3 (2022) Students who had not yet reached their expected curriculum level will meet or exceed the expected curriculum level in Maths by the end of 2023.

### **Annual Target: Reading**

The 20 Year 2 students and 18 Year 1 students (2022) who had not yet reached their expected curriculum level, will meet or exceed the expected curriculum level in Reading by the end of 2023.

### **Annual Target: Writing**

The 35, Year 3 students (2022) who had not yet reached their expected curriculum level, will meet or exceed the expected curriculum level in Writing by the end of 2023.

## Keeping the Strategic Focus

Reconfirm Measurements, Strategies and Initiatives. Plan is communicated through our leaders to teams, parent community & MOE.

Implement the plan

Review the Plan

BOT and Leadership Teams to monitor progress through questions, feedback, data. Realign course when needed.

Check Results versus Measurements and 3 Year Outcome. Communicate progress to school community - parents, staff, MOE